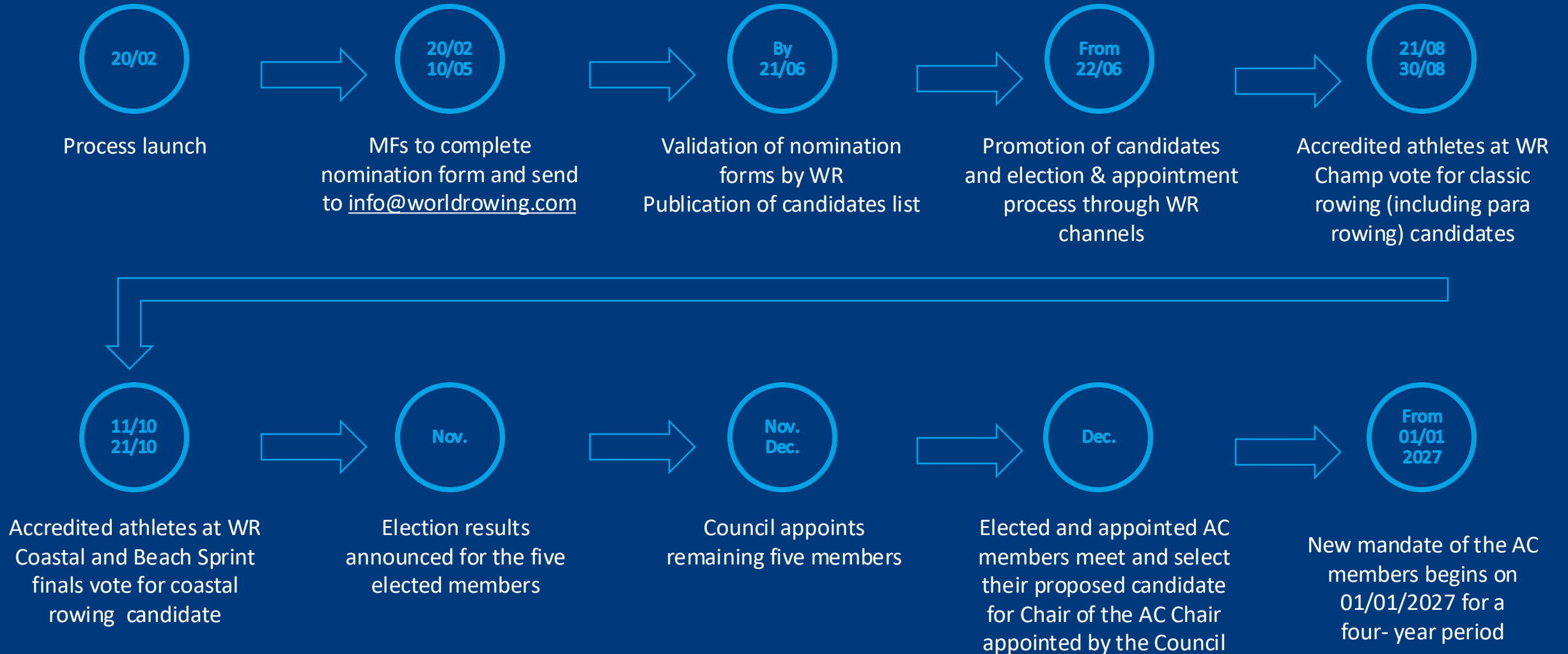


2026 Athletes Commission Election and Appointment Process*



* This document is for illustrative purposes only. For full details, visit <https://worldrowing.com/athletes/athletes-commission/>